

**Report for:** Overview and Scrutiny Committee, 17 July 2017

**Title:** Overview and Scrutiny Work Programme 2017/18

**Report authorised by :** Michael Kay, Democratic Services and Scrutiny Manager

**Lead Officer:** Christian Scade, Principal Scrutiny Officer  
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**Ward(s) affected:** N/A

**Report for Key/  
Non Key Decision:** N/A

**1. Describe the issue under consideration**

- 1.1 Following a wide ranging consultation exercise, this report outlines the indicative 2017/18 scrutiny work programme for approval by the Overview and Scrutiny Committee (OSC).

**2. Recommendations**

- 2.1 That the Committee:
- (a) Discuss and agree the indicative scrutiny work programme for the scrutiny panels 2017/18 attached at Appendix 1, having considered the Committee's work programme at its June meeting.
  - (b) Discuss and agree the draft scope and terms of reference for the Committee's inquiry into Fire Safety in High Rise Buildings and the Environment and Community Safety's review on Parks, as set out at Appendix 2.
  - (c) To note the briefing for Members on suicide prevention, as attached at Appendix 3. This follows the letter from the Chair of the Commons' Health Select Committee on Councils' scrutiny role in relation to suicide prevention plans, and will be taken forward by the Adults and Health Panel.
  - (d) To note that further review work will be prepared and draft scopes referred to the Committee at future meetings.

**3. Reasons for decision**

- 3.1 The OSC is responsible for developing an overall work plan, including work for its standing scrutiny panels. In putting this together, the Committee will need to have regard to their capacity to deliver the programme and officers' capacity to support them in that task.

## **Alternative options considered**

- 3.2 As set out in the equivalent report for the parent committee, the Panels could have held a scrutiny café event, as has been held in previous years. However, given that this is the final municipal year of this administration, it was felt that panels have already identified issues for consideration, and have been able to supplement this with engagement with stakeholders.

## **4. Background information**

- 4.1 Each year, the OSC is responsible for developing an overall scrutiny work programme, including work for its four standing scrutiny panels.

### **Selection and Prioritisation**

- 4.2 The careful selection and prioritisation of work is essential if the scrutiny function is to be successful, achieve added value and retain credibility. A summary of what needs to be done to develop a successful work programme is provided below.

### **An effective scrutiny work programme should reflect a balance of activities**

- Holding the Executive to account
- Policy review and development – reviews to assess the effectiveness of existing policies or to inform the development of new strategies
- Performance management – identifying under-performing services, investigating and making recommendations for improvement
- External scrutiny – scrutinising and holding to account partners and other local agencies providing key services to the public
- Public and community engagement – engaging and involving local communities in scrutiny activities and scrutinising those issues which are of concern to the local community

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### **Key features of an effective work programme**

- A member led process, short listing and prioritising topics – with support from officers – that:
  - reflects local needs and priorities – issues of community concern as well as Corporate Plan and Medium Term Financial Strategy priorities
  - prioritises topics for scrutiny that have most impact or benefit
  - involves local stakeholders

- is flexible enough to respond to new or urgent issues

4.3 Depending on the selected topic, and planned outcomes, scrutiny work will be carried out in a variety of ways, using various formats. This will include a variety of one-off reports.

4.4 In addition, in-depth scrutiny work, including task and finish projects, are an important aspect of Overview and Scrutiny and provide opportunities to thoroughly investigate topics and to make improvements. Through the gathering and consideration of evidence from a wider range of sources, this type of work enables more robust and effective challenge as well as an increased likelihood of delivering positive outcomes. In depth reviews should also help engage the public, and provide greater transparency and accountability. It is nevertheless important that there is a balance between depth and breadth of work undertaken so that resources can be used to their greatest effect.

## **5. Budget Scrutiny Arrangements**

5.1 The Council's Overview and Scrutiny Procedure Rules (Constitution, Part 4, Section G) state: "The Overview and Scrutiny Committee shall undertake scrutiny of the Council's budget through a Budget Scrutiny process". The procedure by which this operates is detailed in the Scrutiny Protocol.

5.2 Following the report to the June meeting of the Committee, it was agreed that the same budget scrutiny procedure be followed as last year. This means that the Panels will have an important role in the consideration of budget proposals, with the main Committee considering Priority X (with the Deputy Chair presiding), and then the overall package of recommendations following the contributions of panels.

## **6. Monitoring the Work Programme**

6.1 Once the work programme is agreed, there are both formal and informal systems in place to ensure effective monitoring of the work programme. Regular agenda planning meetings (with the Chair and senior officers) and discussion at Committee give an opportunity to discuss the scope and approach to the area of inquiry.

## **7. Contribution to strategic outcomes**

7.1 The individual issues included within the 2017/18 work programme were identified following consideration by relevant Members and officers of the priorities within Haringey's Corporate Plan (2015-18). Their selection was specifically based on their potential to contribute to strategic outcomes.

## **8. Statutory Officers comments**

### **Finance and Procurement**

8.1 There are no financial implications arising from the recommendations set out in this report. Should any of the work undertaken by Overview and Scrutiny

generate recommendations with financial implications these will be highlighted at that time.

## **Legal**

- 8.2 There are no immediate legal implications arising from the report.
- 8.3 In accordance with the Council's Constitution, the approval of the future scrutiny work programme falls within the remit of the OSC.
- 8.4 Under Section 21 (6) of the Local Government Act 2000, an OSC has the power to appoint one or more sub-committees to discharge any of its functions. In accordance with the Constitution, the appointment of Scrutiny Panels (to assist the scrutiny function) falls within the remit of the OSC.
- 8.5 Scrutiny Panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each scrutiny panel produces must be approved by the Overview and Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

## **Equality**

- 8.6 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Tackle discrimination and victimisation of persons that share the characteristics protected under S4 of the Act. These include the characteristics of age, disability, gender reassignment, marriage and civil partnership, pregnancy and maternity, race, religion or belief, sex (formerly gender) and sexual orientation;
  - Advance equality of opportunity between people who share those protected characteristics and people who do not;
  - Foster good relations between people who share those characteristics and people who do not.
- 8.7 The Committee should ensure that it addresses these duties by considering them within its work plan and those of its panels, as well as individual pieces of work. This should include considering and clearly stating;
- How policy issues impact on different groups within the community, particularly those that share the nine protected characteristics;
  - Whether the impact on particular groups is fair and proportionate;
  - Whether there is equality of access to services and fair representation of all groups within Haringey;
  - Whether any positive opportunities to advance equality of opportunity and/or good relations between people, are being realised.

- 8.8 The Committee should ensure that equalities comments are based on evidence. Wherever possible this should include demographic and service level data and evidence of residents/service-users views gathered through consultation.

## **9. Use of Appendices**

Appendix 1: Indicative Scrutiny Work Programme 2017/18

Appendix 2: Scoping documents for reviews on Fire Safety by the OSC, and Parks by the Environment and Community Safety Panel

Appendix 3: Briefing note on Suicide Prevention

## **10. Local Government (Access to Information) Act 1985**

- 10.1 External web links have been provided in this report. Haringey Council is not responsible for the contents or reliability of linked websites and does not necessarily endorse any views expressed within them. Listings should not be taken as an endorsement of any kind. It is your responsibility to check the terms and conditions of any other web sites you may visit. We cannot guarantee that these links will work all of the time and we have no control over the availability of the linked pages.

**Adults and Health Scrutiny Panel – Work Programme 2017/18**

<b>Meeting</b>	<b>Agenda Items</b>	<b>Details and desired outcome</b>	<b>Lead Officer / Witnesses</b>
<b>29 June 2017</b>	Terms of Reference / Membership	To set out the terms of reference and membership for Overview and Scrutiny	Christian Scade, Principal Scrutiny Officer
	Appointment of Non Voting Co-opted Member	To appoint Helena Kania as a non-voting co-opted Member of the Panel for 2017-18	Christian Scade, Principal Scrutiny Officer
	Update and Lessons Learnt from the Physical Activity for Older People Scrutiny Project	To provide an update on the Cabinet Response and to consider lessons learnt from the review (methodology, outcomes, barriers etc).	Jeanette de Gruchy, DPH  Christian Scade, Principal Scrutiny Officer
	Work Programme Development	To receive an update on the work programme development process with officer input at the meeting (no Scrutiny Cafe this year)	Christian Scade, Principal Scrutiny Officer
	P2 Transformation Update (Presentation)	To receive an update, via presentation, on the funding and resources available for P2.  This will include updates on BCF, the model for Day Opportunities and how the social care precept is being used.	Beverley Tarka, Director Adult Social Services  John Everson, AD, Adult Social Services  Charlotte Pomery, AD Commissioning
	Urgent Item on Osbourne Grove	Update following the recent Cabinet Member signing	Beverley Tarka, Director Adult Social Services
<b>10 October 2017</b>	Future Model of Health and Care in Haringey	An update on the Design Framework – with case studies. This will build on the AHSP meeting in September 2016 and the MLD sessions that took place during 2016/17 on ITOM.	John Everson, AD, Adult Social Services

## Appendix 1 – Adults and Health

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
	NCL JHOSC Update	Verbal update from the Chair on work being led by the NCL JHOSC	Cllr Connor
	Cabinet Member Q&A	An opportunity to question relevant Cabinet Members on their areas of responsibility relevant to the Panel's ToFR.	Cllr Arthur, Cabinet Member for Finance and Health  Cllr Vanier, Cabinet Member for Adult Social Care and Culture
	Foot Care Update (TBC)	An update for 2017/18 was requested at the September 2016 AHSP meeting  If this update is required, this could be included as an information item for noting.	Charlotte Pomery, AD Commissioning  Andrea Cronin, Commissioning Manager
<b>16 November 2017</b>	Budget Monitoring	An update on the financial performance of P2 Services (Adults Social Care, Commissioning & Public Health)	Cabinet Member, Finance and Health  Beverley Tarka, Director Adult Social Services  Dr. Jeanelle de Gruchy Director of Public Health  Charlotte Pomery, AD Commissioning  Paul Durrant, Senior Business Partner  John Everson,

## Appendix 1 – Adults and Health

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
			AD, Adult Social Services
	NCL JHOSC Update	Verbal update from the Chair on work being led by the NCL JHOSC	Cllr Connor
<b>Date TBC</b>	Osbourne Grove	Update Item – timing / scope of item TBC	Beverley Tarka, Director Adult Social Services
	Adult Safeguarding	<p>Following scrutiny work undertaken over the last couple of years it is likely KLOE for this meeting will focus on “<i>what does good look like for an adult at risk?</i>”</p> <p>The items listed below will enable scrutiny to ask questions / look for evidence in terms of: continuity of relationships for the adult with professionals; adults at risk being heard and involved in decisions – “Nothing about me without me”; understanding the person; Safeguarding being personalised; partnership working – with the adult and between agencies; and professionals showing concerned curiosity and due regard.</p>	
	Care Quality Commission – Inspection Programme	An opportunity for Members of the panel to hear about the CQC’s strategic approach to their work as well as to understand issues and trends arising from (adult social care) inspections locally as they affect Haringey residents.	Charlotte Pomery, AD Commissioning Martin Haines, Inspection Manager, CQC
	Making Safeguarding Personal (MSP)	Details TBC	Dr Adi Cooper, Independent. Chair, Haringey SAB Beverley Tarka, Director Adult Social Services
	Safeguarding Adults Board –	Details TBC	Dr Adi Cooper,



## Appendix 1 – Adults and Health

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
	Annual Report 2016/17		Independent. Chair of Haringey's SAB  Patricia Durr, SAB Business Manager
		The items above will need to ensure that the actions / issues arising from the meeting on 1 December 2016 are addressed.	
<b>14 December 2017</b>	Budget Scrutiny	Scrutiny of P2 Budget Proposals	Cabinet Member, Finance and Health  Beverley Tarka, Director Adult Social Services  Dr. Jeanelle de Gruchy Director of Public Health  Charlotte Pomery, AD Commissioning  John Everson, AD, Adult Social Services  Paul Durrant, Senior Business Partner
	NCL JHOSC Update	Verbal update from the Chair on work being led by the NCL JHOSC	Cllr Connor

## Appendix 1 – Adults and Health

Meeting	Agenda Items	Details and desired outcome	Lead Officer / Witnesses
<b>8 March 2017</b>	Community Wellbeing Framework	As discussed in March 2017 an update on the framework will be considered by the Panel in March 2018	Dr Tamara Djuretic, AD, Public Health
	NCL JHOSC Update	Verbal update from the Chair on work being led by the NCL JHOSC	Cllr Connor
	Physical Activity for Older People	Monitoring of previous recommendations following Cabinet's response in June 2017	Dr. Jeanelle de Gruchy Director of Public Health
	Cabinet Member Q&A	Review of the year	Cllr Arthur, Cabinet Member, Finance and Health  Cllr Vanier, Cabinet Member for Adult Social Care and Culture

**Project Work 2017/18 – Details TBC**

PTO

**FUTURE ITEMS TBC**

**Adult Packages of Care**

- For further consideration following discussion at the November budget monitoring meeting.
- Information from the Corporate Delivery Unit was circulated to the Panel in November 2017.
- Details TBC

**Meals on Wheels**

- Feedback on the consultation exercise that was agreed by a Cabinet Member signing in June (date TBC)

**Fees and Charges / Disability Related Expenditure**

- Feedback on the consultation exercise that was agreed by a Cabinet Member signing in June 2017 (date TBC)
- In addition, as part of last year's budget scrutiny it was agreed that an update should be given to a future meeting of the Panel (date TBC) on the impact of the proposed revenue savings proposals. This should include monitoring of the EqIA action plan and consideration of how changes are monitored via annual care assessments.
- <http://www.minutes.haringey.gov.uk/ieListDocuments.aspx?CId=804&MId=7967&Ver=4>

**Haringey Development Vehicles**

- Health related issues and concerns relating to the HDV

**Carers' Services/ Strategy Update**

- As discussed in March 2017 under the Cabinet Member Q&A

**Items to be considered / raised elsewhere:**

**NCL JHOSC / BEH Sub Group**

- North London Partners in Health & Care, Sustainability and Transformation Plan (STP)
- Quality Accounts for Healthcare providers, including the North Middlesex University Hospital NHS Trust, and BEH Mental Health NHS Trust.

**Suicide Prevention Plan – for consideration by OSC on 17 July 2017**

- For further discussion based on the email below from the Centre for Public Scrutiny

*“House of Commons Health Committee Advocates Role for Local Scrutiny of Suicide Prevention Plans*

*In December 2016, the Health Committee published an interim report on suicide prevention to inform the Government's updated suicide prevention strategy. The Government subsequently published its update to the strategy in the form of a progress report. Witnesses told the Committee's latest inquiry that the underlying strategy is essentially sound but that the key problem lies with inadequate implementation. 95% of local authorities now have a suicide prevention plan, but there is currently little or no information about the quality of those plans.*

*The Committee noted that there is a role for local scrutiny of implementation of suicide prevention plans in the first instance and considered that this local scrutiny could be a role for health overview and scrutiny committees within local authorities. The Committee has made a recommendation to Government that effective implementation of the suicide prevention plan in local areas should be a key role of health overview and scrutiny committees.”*

**Children and Young People’s Scrutiny Panel  
Work Plan 2017-18**

<p><b>1. Scrutiny review projects;</b> These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. It is very unlikely that there will be enough time to undertake more than two of these so a decision will need to be made on which of these to prioritise. Those areas not prioritised could instead be addressed through a “one-off” item at a scheduled meeting of the Panel if need be. These issues will be subject to further development and scoping.</p>		
<b>Project</b>	<b>Comments</b>	<b>Priority</b>
<b>Support for Refugee children</b>	<p>It is proposed that the review will consider the support that is available for refugee children arriving in Haringey, including:</p> <ul style="list-style-type: none"> <li>• Support for refugee children in schools as well as for schools themselves;</li> <li>• Trauma and mental health issues;</li> <li>• What happens when refugee children reach the age of 18;</li> <li>• Families with no recourse to public funds;</li> <li>• How refugee children are placed within local authorities;</li> <li>• How expertise and learning is shared; and</li> <li>• Resource implications.</li> </ul>	1.
<b>Restorative Justice</b>	<p>It is proposed that the review focus on the following areas:</p> <ul style="list-style-type: none"> <li>• Current use of restorative justice and how it could be extended;</li> <li>• Best practice examples elsewhere; and</li> <li>• Increasing take up and exposure amongst black and minority ethnic communities and especially young black men.</li> </ul>	2.

## Appendix 1 – Children and Young People

	Proposals are currently in the process of being developed by both the Youth Justice Board and the Early Help Partnership to extent the use of restorative justice and these are likely to be ready for discussion in December/January. It is therefore proposed that work on this issue be scheduled for later in the year.	
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2. **“One-off” Items; These** will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.

Date of meeting	Potential Items
<b>29 June 2017</b>	<ul style="list-style-type: none"> <li>• Cabinet Member Questions; Cllr Weston (Children and Families) and Cllr Ayisi (Communities)</li> <li>• Work Planning. To agree the work plan for the Panel for this year.</li> <li>• Terms of Reference</li> <li>• CAMHS provision for BAME young people and, in particular, those who come into contact with the youth justice system</li> </ul>
<b>5 October 2017</b>	<ul style="list-style-type: none"> <li>• Financial Monitoring; To receive an update on the financial performance relating to Corporate Plan Priority 1.</li> <li>• Budget savings - Progress in delivering the savings and their impact upon service delivery.</li> <li>• Update on implementation of the recommendations of the Panel’s review on Disproportionality within the Youth Justice System</li> </ul>

## Appendix 1 – Children and Young People

<b>6 November 2017</b>	<ul style="list-style-type: none"><li>• Cabinet Member Questions</li><li>• Chair of LSCB &amp; Annual Report</li></ul>
<b>18 December 2017</b>	<ul style="list-style-type: none"><li>• Budget scrutiny</li></ul>
<b>8 March 2018</b>	<ul style="list-style-type: none"><li>• Educational Attainment Performance; To report on educational attainment and performance for different groups, including children with SENDs. Data on performance broken down into different groups, including children with SENDs, as well as ethnicity, age, household income etc. To include reference to any under achieving groups.</li><li>• Ethnic minority education attainment</li></ul>

TBA:

- Private fostering;
- Adoption and Special Guardianship Payments - Impact of the implementation of the refreshment of the payment policy;
- New Models of Care - Progress with the development of new models;
- Schools and Learning - Progress with the implementation of the budget proposals;
  - Action to address the recent increase in emotional and behavioural issues reported amongst children in primary schools, as referred to in the Panel's review on disproportionality within the youth justice system.

**Environment and Community Safety Scrutiny Panel  
Work Plan 2017-18**

**3. Major Projects;** These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. There is unlikely to be capacity to undertake more than two projects within the year. Areas which cannot be covered in this way can instead be addressed through a “one-off” item at a scheduled meeting of the Panel.

Project	Comments	Priority
<b>Street sweeping</b>	<p>As part of the savings proposals agreed as part of the Medium Term Financial Strategy for 2015-18, a reduction of £2.8 million was made in the Integrated Waste Management Contract. The frequency of street sweeping in residential roads was reduced from twice to once weekly, delivered over 5 days, as a result of this. The benefits of this universal approach were felt to be that;</p> <ul style="list-style-type: none"> <li>• There was a consistency across the borough, with all wards receiving the same level of service;</li> <li>• It was easy to understand and explain; and</li> <li>• All residents were given an equal opportunity to prevent litter being dropped.</li> </ul> <p>It was acknowledged that there was a risk arising from this that levels of cleanliness would be reduced and the Council would not meet its target for being in the top quartile for London on street cleanliness. The service reductions were implemented at the start of January 2016. Performance declined from January to April 2016 whilst the new cleanings schedules were settling in but subsequently improved, albeit not quite up to previous levels. There were issues on Homes for Haringey estates though and the twice weekly sweep to these areas was reinstated as a result of these.</p> <p>The review will consider, within the current level of costs, the options that are available to improve outcomes and whether there might be merit in moving to a system that is more responsive to levels of need. In doing this, the review will look at:</p> <ul style="list-style-type: none"> <li>• Relevant performance data from Haringey, including resident satisfaction levels;</li> <li>• Volumes of rubbish collected in different parts of the borough;</li> <li>• Service models used by other boroughs and comparative performance levels; and</li> </ul>	1.



	<ul style="list-style-type: none"> <li>• Housing estates and the work undertaken by Homes for Haringey; and</li> <li>• The outcome of the Team Noel Park pilot.</li> </ul> <p>The terms of reference of the review are:          “To consider and make recommendations on, within the current level of costs, the options available to improve the cleanliness of residential streets across the borough in order to achieve greater level of equality of outcome.”</p>	
<b>Parks</b>	<p>There is widespread agreement amongst parks groups across the country that parks and open spaces across are under threat. This is due to the cumulative effects of budget cuts which have impacted severely on their resources and left many local authorities struggling to maintain sites adequately. In Haringey, £1.4 million has been taken out of the budget already, with another £1.17 million is expected to be saved by 2018. The number of full time parks maintenance staff has also been reduced by 50% since 2012.</p> <p>Action has been taken by the Council to mitigate the effects of budget reductions through generating income, pursuing efficiency savings, adopting less maintenance heavy horticultural approaches and working with Community Payback. Parks are still well used and highly regarded by residents and make an invaluable contribution to the health, well-being and quality of life of the community. There are nevertheless further financial challenges that will need to be addressed and concern has been expressed by park users at the possibility that these may lead to decline. Deterioration could lead to parks attracting vandalism, anti-social behaviour and crime and less attractive and accessible to residents</p> <p>The recent report by the House of Commons Select Committee on public parks addressed many of these issues. The report highlights the benefits of having a formal plan or strategy and action is being undertaken to develop one for Haringey by the service, in collaboration with Public Health. The review would aim to feed into this process</p> <p>It is proposed that the review focus on;</p> <ul style="list-style-type: none"> <li>• Maintenance of standards and support;</li> <li>• The wider benefits and contributions to Corporate Plan priorities that parks make;</li> </ul>	2.

## Appendix 1 – Environment and Community Safety

	<ul style="list-style-type: none"> <li>• Potential sources of funding; and</li> <li>• Effective protection from inappropriate development or commercialisation.</li> </ul>	
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**4. “One-off” Items;** These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.

Date of meeting	Potential Items
26 June 2017	<ul style="list-style-type: none"> <li>• Cabinet Member Q&amp;A - Environment; To question the Cabinet Member for Environment on current issues and plans arising for her portfolio.</li> <li>• Appointment of Non-Voting Co-opted Member</li> <li>• Work Programme for the Forthcoming Year</li> <li>• Waste, recycling and street cleansing data</li> <li>• Scrutiny Review – Fear of Crime; Final Report</li> </ul>
12 October 2017	<ul style="list-style-type: none"> <li>• Cabinet Member Q&amp;A – Communities; To question the Cabinet Member for Communities on current issues and plans arising for his portfolio.</li> <li>• Community Safety Partnership; To invite comments from the Panel on current performance issues and priorities for the borough’s Community Safety Partnership. To include the following: <ul style="list-style-type: none"> <li>○ Crime Performance Statistics - Update on performance in respect of the MOPAC priority areas plus commentary on emerging issues; and</li> <li>○ Statistics on hate crime.</li> </ul> </li> </ul>

## Appendix 1 – Environment and Community Safety

	<ul style="list-style-type: none"><li>• Update on implementation of recommendations of Scrutiny Review on Community Safety in Parks</li><li>• Financial Monitoring; To receive an update on the financial performance relating to Corporate Plan Priority 3.</li></ul>
20 November 2017	<ul style="list-style-type: none"><li>• Cabinet Member Q&amp;A - Environment; To question the Cabinet Member for Communities on current issues and plans arising for her portfolio.</li><li>• Waste, recycling and street cleansing data</li><li>• Team Noel Park Pilot</li><li>• Transport Strategy</li><li>• Update on implementation of recommendations of Scrutiny Review on Cycling</li></ul>
21 December 2017	<ul style="list-style-type: none"><li>• Budget Scrutiny</li></ul>
15 March 2018	<ul style="list-style-type: none"><li>• Cabinet Member Q&amp;A – Communities; To question the Cabinet Member for Communities on current issues and plans arising from his portfolio.</li></ul>

## Housing and Regeneration Scrutiny Panel – Work Programme 2017/18

Date	Agenda Item	Details / Desired Outcome	Lead Officer / Witnesses
<b>22 June 2017</b>	Terms of Reference and Membership	To note the terms of reference and membership for the Panel.	Christian Scade, Principal Scrutiny Officer
	Homelessness Supply and Demand	Presentation Homelessness Supply and Demand.	Denise Gandy, HFH Alan Benson, Housing Strategy and Commissioning Manager
	Cabinet Member Q&A	An opportunity to question Councillor Alan Strickland, Cabinet Member for Housing, Regeneration and Planning, on his portfolio.	Cllr Strickland, Cabinet Member for Housing, Regeneration and Planning
	Scrutiny Work Programme Development 2017/18	This report sets out how the foundations will be laid for targeted, inclusive and timely work on issues of local importance where scrutiny can add value.	Christian Scade, Principal Scrutiny Officer
	Urgent Item on Fire Safety	In response to the Glenfell Tower tragedy the Chair informed the Panel that an urgent item on fire safety would be considered.	Cllr Strickland, Cabinet Member for Housing, Regeneration and Planning
<b>2 October 2017</b>	Selective Licensing Update	This request was made following a verbal update to the Panel in <a href="#">February 2017</a> .	Eubert Malcolm, Head of Community Safety & Enforcement
	What does “Good Growth” mean for Haringey?	What does “Good Growth”, as a concept, mean for Haringey, especially in terms of people, place and prosperity.	Helen Fisher, Director of Regeneration  Peter O'Brien, Area Regeneration Manager
	Viability Assessments – Scrutiny Project Update <b>(Date TBC)</b>	Monitoring of previous scrutiny recommendations following the <a href="#">Cabinet Response in January 2017</a> .	Emma Williamson, AD Planning
	HDV Update	Standing item for 2017/18.	Dan Hawthorn, Director of Housing and Growth

## Appendix 1 – Housing and Regeneration Scrutiny Panel

Date	Agenda Item	Details / Desired Outcome	Lead Officer / Witnesses
	Scrutiny Project Work – Scoping Documents	To discuss and (formally) agree the scope/ terms of reference for project work below – see “project work”.	Christian Scade, Principal Scrutiny Officer
	Scrutiny Work Programme	Update – standing item.	Christian Scade, Principal Scrutiny Officer
<b>7 November 2017</b>	Budget Monitoring	An update on the financial performance / budget monitoring of services related to Priorities 4 and 5 of Haringey’s Corporate Plan.	Lyn Garner, Director of Regeneration, Planning & Dev  Rita Bacheta, Senior Business Partner
	HDV Update	Standing item for 2017/18.	Dan Hawthorn, Director of Housing and Growth
	Scrutiny Work Programme	To consider and, where appropriate, update the Panel’s work programme for 2017/18	Christian Scade, Principal Scrutiny Officer
<b>19 December 2017</b>	Budget Scrutiny	To include scrutiny of the MTFS and HRA.	Cllr Strickland, Cabinet Member for Housing, Regeneration and Planning.
	HDV Update	Standing item for 2017/18.	Dan Hawthorn, Director of Housing and Growth
	Scrutiny Work Programme	To consider and, where appropriate, update the Panel’s work programme for 2017/18.	Christian Scade, Principal Scrutiny Officer
<b>13 March 2018</b>	HDV Update	To include monitoring of previous recommendations – from the interim report on governance and stage 2.	Dan Hawthorn, Director of Housing and Growth
	Scrutiny Work Programme	To review work carried out during 2017/18 and to highlight issues to be rolled over to 2018/19.	Christian Scade, Principal Scrutiny Officer

**FUTURE ITEMS – details and/or timings to be confirmed**

**- Rolled over from 2016/17**

- Consideration of performance against housing supply commitments within the Council's policy framework. This was suggested by OSC as part of the Sale of Land at Kerswell Close Call-In – [minutes available here](#)
- The work of the Decision Panel
- Older People Housing
- Supported Housing Review Update

**New Items put forward for consideration during 2017/18**

- Estate Renewal Schemes
- Homelessness and Rough Sleeping
- Preparation for the Homelessness Reduction Act
- Intermediate Housing Policy
- Private Rented Strategy

**PROJECT WORK – to be scoped**

In-depth Scrutiny Work

- A project will be scoped to focus on the conditions and attitudes towards social housing in Haringey.
- Consideration will be given to new and older housing across the borough
- To be scoped before the end of August with evidence gathering concluded before Christmas
- The membership for this review may include representatives from other Scrutiny Panels, including the Adults and Health Scrutiny Panel

Scrutiny in a Day

- To consider the impact of tall buildings and high density development on residents' way of life, including public health.
- This Scrutiny in a Day will take place towards the end of 2017 / early 2018
- The membership for this review may include representatives from the Adults and Health Scrutiny Panel

**Environment and Community Safety Scrutiny Panel  
Parks - Draft Scope and Terms of Reference (2016/17)**

Review Topic	Review / Project Title
<b>Rationale</b>	<p>There is widespread agreement amongst parks groups across the country that parks and open spaces across are under threat. This is due to the cumulative effects of budget cuts which have impacted severely on their resources and left many local authorities struggling to maintain sites adequately. In Haringey, £1.4 million has been taken out of the budget already, with another £1.17 million is expected to be saved / additional income generated by 2018. The number of full time parks maintenance staff has also been reduced by 50% since 2012.</p> <p>Action has been taken by the Council to mitigate the effects of budget reductions through generating income, pursuing efficiency savings, adopting less maintenance heavy horticultural approaches and working with various partners. Parks are still well used and highly regarded by residents and make an invaluable contribution to the health, well-being and quality of life of the community. During this period resident satisfaction has remained high at 84% in 2016/17 and the number of Green flag parks has risen from 15 to 22. There are nevertheless further financial challenges that will need to be addressed and concern has been expressed by park users at the possibility that these may lead to decline. Deterioration could lead to parks attracting vandalism, anti-social behaviour and crime and less attractive and accessible to residents</p> <p>The recent report by the House of Commons Select Committee on public parks addressed many of these issues. The report highlights the benefits of having a formal plan or strategy and action is being undertaken to develop one for Haringey by the service, in collaboration with Public Health. The review would aim to feed into this process</p> <p>It is proposed that the review focus on;</p> <ul style="list-style-type: none"> <li>• Maintenance of standards and support;</li> <li>• The wider benefits and contributions to Corporate Plan priorities that parks make;</li> <li>• Potential sources of funding; and</li> <li>• Effective protection from inappropriate development or commercialisation.</li> </ul>



## Appendix 2 – Scope of Environment and Community Safety’s review into parks

<b>Scrutiny Membership</b>	<p>Members of the Environment and Community Safety Scrutiny Panel will carry out this review:</p> <p>Councillors: Tim Gallagher (Chair), Barbara Blake, Clive Carter, Makbule Gunes, Bob Hare, Adam Jogee and Anne Stennett</p> <p>Co-optees/ Non Voting Member Ian Sygrave (Haringey Association of Neighbourhood Watches)</p>
<b>Terms of Reference (Purpose of the Review/ Objectives)</b>	<p>To consider and make recommendations to the Council’s Cabinet on the development of a strategy for the borough’s parks and open spaces and, in particular;</p> <ul style="list-style-type: none"> <li>• Maintenance of standards and support;</li> <li>• The wider benefits and contributions to Corporate Plan priorities that parks make;</li> <li>• Potential sources of funding; and</li> <li>• Effective protection from inappropriate development or commercialisation.</li> </ul>
<b>Links to the Corporate Plan</b>	<p>Priority 3 - A clean, well maintained and safe borough where people are proud to live and work</p>
<b>Evidence Sources</b>	<p>This will include:</p> <ul style="list-style-type: none"> <li>• Performance data, including resident satisfaction levels;</li> <li>• Interviews with key officers, stakeholders and park user groups;</li> <li>• Information and data from other London boroughs, including those using different or innovative models of service.</li> </ul>

## Appendix 2 – Scope of Environment and Community Safety’s review into parks

<b>Witnesses</b>	<p>The following witnesses will be invited to take part in the review/submit evidence:</p> <ul style="list-style-type: none"> <li>- Simon Farrow, Commissioning Manager, Public Realm, Commercial and Operations</li> <li>- Lewis Taylor, Parks Area Manager, Commercial and Operations</li> <li>- Dave Morris, Chair of Haringey Friends of Parks Forum</li> <li>- Jeanelle de Gruchy, Director of Public Health</li> <li>- Haringey Clinical Commissioning Group</li> <li>- Tony Leach, Parks for London</li> <li>- Peter O’Brien, Area Regeneration Manager, Tottenham Programme</li> <li>- Lee Valley Regional Park</li> <li>- Robby Sukhdeo, Pavilion Sport and café</li> <li>- The Conservation Volunteers</li> </ul>
<b>Methodology/Approach</b>	<p>A variety of methods will be used to gather evidence from the witnesses above, including:</p> <ul style="list-style-type: none"> <li>- Desk top research</li> <li>- Evidence gathering sessions with witnesses</li> <li>- Site visits</li> </ul>

## Appendix 2 – Scope of Environment and Community Safety’s review into parks

<b>Equalities Implications</b>	The review will consider to what extent current provision meets the needs of all sections of the community, including young people, people with disabilities, older people and emerging communities.
<b>Timescale</b>	The review would aim to complete receiving evidence by the end of December 2017 with a view to reporting to the final meeting of the Overview and Scrutiny Committee of the year on 26 March 2018.
<b>Reporting arrangements</b>	The Director for Commercial and Operations will coordinate a response to Cabinet to the recommendations.
<b>Publicity</b>	The project will be publicised through the scrutiny website and scrutiny newsletter providing details of the scope and how local people and community groups may be involved. The outcomes of the review will be similarly published once complete.
<b>Constraints / Barriers / Risks</b>	<p>Risks:</p> <p>Not being able to get key evidence providers to attend on the agreed date of evidence gathering.</p> <p>Not being able obtain evidence from key informants e.g. local authorities</p>
<b>Officer Support</b>	<p>Lead Officer; Robert Mack, Scrutiny Policy Officer, 0208 489 2921 <a href="mailto:rob.mack@haringey.gov.uk">rob.mack@haringey.gov.uk</a></p> <p>Service Contact: Zoe Robertson, Head of Commissioning &amp; Client, Commercial &amp; Operations</p>

## Overview and Scrutiny Committee

### Fire Safety in High Rise Blocks - Draft Scope and Terms of Reference (2017/18)

<b>Rationale</b>	<p>Following the tragic fire at Grenfell Tower of 13/14 June 2017, the Overview and Scrutiny Committee are looking to ensure that residents of high rise blocks in Haringey can be confident their homes are safe from fire.</p> <p>While the full lessons from Grenfell tower will not be known until the conclusion of the announced Public Inquiry, some of the early emerging issues can be explored with the Council and Homes for Haringey in relation to existing arrangements and action taken post-Grenfell.</p>
<b>Scrutiny Membership</b>	<p>The Overview and Scrutiny Committee – Councillors Wright (Chair), Connor (Vice Chair), Gallagher, Hearn and Ibrahim.</p>
<b>Terms of Reference (Purpose of the Review/ Objectives)</b>	<p>Focussing on the 54 high rise blocks (over six storeys, residential in the first instance) owned by Haringey, housing association housing and privately owned homes where the Council has responsibility for building control, the review will consider the following:</p> <ul style="list-style-type: none"> <li>• Building Safety: <ul style="list-style-type: none"> <li>○ how has the Council satisfied itself that its buildings and high-rise buildings in the Borough are safe from fire, including construction materials, containment, ventilation, evacuation routes, safety systems (eg, sprinklers and alarms)?</li> <li>○ What action has been identified and taken to date in response to Grenfell?</li> <li>○ How is building safety monitored, including housing management policies and procedures?</li> <li>○ How is fire safety for high rise blocks featured in the Council’s planning policy and building control responsibilities?</li> <li>○ What is the Council and ALMO’s assessment of the effectiveness and application of current building regulations? Are there sufficient resources for enforcement?</li> </ul> </li> <li>• Engagement – How are residents engaged with in relation to fire safety, including awareness of procedures in the event of a fire and responding to concerns about fire safety?</li> <li>• Access – Are the needs of residents with disabilities known and how are they reflected in fire safety arrangements and evacuation procedures?</li> <li>• Procurement – what weight is attached to safety against other considerations in considering tenders for building works?</li> <li>• Emergency Planning – how prepared is the Borough to coordinate the response to a major incident?</li> <li>• Governance – are the current decision-making, accountability and scrutiny arrangements for the ALMO adequately considering issues of fire safety?</li> </ul>

## Appendix 2 – Scope of Overview and Scrutiny Committee’s review into Fire Safety in High Rise Buildings

<b>Links to the Corporate Plan</b>	Priority 3 – Clean and Safe: <i>A clean, well maintained and safe borough where people are proud to live and work</i>
<b>Evidence Sources</b>	This will include: <ul style="list-style-type: none"> <li>• Evidence from witness sessions</li> <li>• Submissions from housing providers to CLG</li> </ul>
<b>Witnesses</b>	The following witnesses will be invited to take part in the review/submit evidence: <ul style="list-style-type: none"> <li>• Assistant Director for Planning</li> <li>• Cabinet Member for Housing, Regeneration and Planning</li> <li>• Homes for Haringey interim Chief Executive and Executive Director for Operations</li> <li>• Housing Associations that are Preferred Partners (ie, L&amp;Q, Sanctuary, Family Mosaic/Peabody, Newlon, Clarion)</li> <li>• Borough Fire Commander</li> </ul>
<b>Methodology/Approach</b>	A combination of evidence sessions and information from the Council/ALMO/providers
<b>Equalities Implications</b>	To be considered as a core aspect of the work, in particular people with disabilities, young children, and difficult to reach groups (eg, lower levels of English)
<b>Timescale</b>	Work to commence in July, report to be considered September.
<b>Reporting arrangements</b>	Report to Cabinet
<b>Publicity</b>	To accompany report
<b>Constraints / Barriers / Risks</b>	Constraint – potential to cut across Government-driven reviews Risks: <ul style="list-style-type: none"> <li>- focus on potentially marginal causes based on press coverage of Grenfell Tower, with more significant or relevant information to follow, particularly from the public inquiry.</li> <li>- Create uncertainty or concern for residents</li> </ul>
<b>Officer Support</b>	Lead Officer: Michael Kay Service Contact: Alan Benson (Haringey), Chris Liffen (Homes for Haringey)

## Appendix 3 – Briefing note on Suicide prevention

### Haringey's Suicide Prevention Planning

#### Summary

In Haringey, local suicide prevention planning includes following components:

- Considering suicide prevention more generally within our priority in the health and wellbeing strategy or improving mental health and wellbeing; under the leadership of Cllr Jason Arthur, cabinet member for finance and health;
- Understanding data on suicide including a **local suicide audit** to reveal the pattern of suicides, groups at risk and factors relevant to suicide prevention planning and using Public Health England Suicide Prevention Profile;
- A **multi-agency suicide prevention group** chaired and led by MIND in Haringey. The group includes statutory and voluntary organisations and NHS Trusts to support the development and implementation of suicide prevention interventions;
- A **suicide prevention action plan** based on the national strategy and local intelligence on suicide risk. Suicide Prevention Action Plan was signed off by the Health and Wellbeing Board in March 2017 and can be accessed via following link  
<https://www.minutes.haringey.gov.uk/ieListDocuments.aspx?CId=771&MId=7860&Ver=4>

#### Suicide audit, trends and risk factors

In 2012-2014, Haringey had the highest 3-year average suicide rate in London at 11.8 per 100,000 (ONS, 2015). However, recently published data suggest decreasing trend with a rate of 10.8 per 100,000 for 2013-2015 (sixth highest in London after Camden, Islington, Hammersmith and Fulham and Southwark). There are, on average, 24 people a year who complete suicide in Haringey.

Haringey Public Health intelligence team undertakes regular suicide audits and has recently carried out a 2016 Suicide Audit, using coroner's reports and data to identify recent patterns and explain trends in suicide in the local area and inform local prevention planning. Audits help us to identify specific risk groups locally that may differ from regional and national trends. This audit included in-depth information review of each suicide case over the last ten years or so. The audit found several salient features of deaths by suicide including:

- 75% of deaths were men, the highest rate being among men aged 25-44;
- Only half of those who died by suicide had a record of employment. Of those, 35% were amongst those in "higher managerial, admin and professional occupations". e.g. financial advisor or head-teacher, followed by 24% in routine and manual;
- Following 18% of people completing suicide were retired and further 12% were students;
- 66% of suicides took place in the east of the borough;
- The main method of suicide was hanging and main places were homes followed by train stations.

Those particularly at risk in Haringey include young and middle aged men in employment, those experiencing various forms of crisis (e.g. financial, relationship, housing or health problems), those with mental health conditions and those with limited or late access to health services. Haringey Public Health has met with both Enfield and Barnet, who have replicated Haringey's audit as best practice, with the aim of compiling findings for a more accurate picture of suicide across North London. Our audit methodology has now been replicated across London as best practice too.

#### Local suicide prevention group and suicide prevention plan

The Haringey Suicide Prevention Group (HSPG) was formed in June 2015 to strengthen community response to suicide prevention planning and implementation. The Group, which is chaired by MIND in Haringey (Professor David Mosse), meets on a quarterly basis and has broad membership from statutory and non-statutory organisations including: Haringey Public Health, Children's Services, the CCG, Met Police, Barnet, Enfield and Haringey Mental Health Trust, British Transport Police, local

### Appendix 3 – Briefing note on Suicide prevention

charities (including North London Samaritans). Haringey MPs David Lammy (Tottenham) and Catherine West (Wood Green and Hornsey) attended the group and workshops on few occasions, invited by MIND chair.

HSPG has recently coordinated development of Haringey's Suicide Prevention Plan using the PHE prevention guidelines published recently. The Plan is geared towards the high-risk and vulnerable groups identified in the Audit. It has set actions for members to address the mental health and risk of suicide in specific groups by: reducing access to the means of suicide (e.g. Archway Bridge); addressing the vulnerability and mental health issues in particular community settings (e.g. Eastern European migrants); supporting those bereaved or affected by suicide; working with the media to prevent harmful exposure; and expanding and improving the systematic collection of and access to data on suicides. Wider actions on mental health and wellbeing prevention recommended by Public Health England manual, such as training programmes for schools that include self-harm prevention component, community mental health and wellbeing interventions in more deprived areas of Haringey etc. are picked up by implementation of Haringey's Health and Wellbeing Strategy.

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16<sup>th</sup> May 2017